

# Agri Business Entrepreneurship Hub in Uttarakhand

## 1. Introduction

The Agri Business Entrepreneurship Hub aims to provide a central platform for nurturing agricultural innovations, supporting rural agri-startups, and enhancing value chains across Uttarakhand. The hub will serve as an incubation and acceleration center for entrepreneurs working in agriculture, horticulture, food processing, agri-tech, organic farming, and allied rural enterprises. By providing technical training, infrastructure, mentorship, and market linkages, the hub will foster a self-reliant, innovation-driven agri economy in the hill state.

In a state like Uttarakhand where over 70% of the population is engaged in agriculture and allied sectors, there is immense potential to shift from subsistence farming to profitable agri-enterprises. However, rural entrepreneurs often lack access to finance, formal training, and markets. The Entrepreneurship Hub will address these structural gaps by providing a convergence platform backed by government, technical institutions, and private players. It will function as a one-stop resource and capacity-building center for budding agri entrepreneurs.

The hub will be strategically located in proximity to agricultural colleges and Krishi Vigyan Kendras (KVKs), enabling continuous technical backstopping. It will also act as a demonstration and innovation ground for climate-resilient agriculture, agri logistics, and food processing technologies that are contextually relevant to Uttarakhand's geography. The hub will serve the dual purpose of economic development and sustainable livelihood generation.

## 2. Industry Overview

India's agri-business sector has seen rapid growth over the past decade due to changing consumption patterns, increased export opportunities, and rising demand for processed and organic foods. Within this broader trend, Uttarakhand holds unique potential owing to its diverse agro-climatic zones, high-value crops, organic potential, and proximity to key north Indian markets. Government schemes like RKVY-RAFTAAR, SFURTI, and the One District One Product (ODOP) framework have further catalyzed interest in agri entrepreneurship.

Despite the opportunities, hill farmers and youth in Uttarakhand struggle with fragmented landholdings, poor access to finance, and minimal exposure to value-addition or market-oriented farming. Agri Business Hubs aim to plug these systemic bottlenecks by providing infrastructure, mentorship, incubation services, and entrepreneurial handholding. These hubs create clusters of trained entrepreneurs who can develop scalable, replicable models suited to Uttarakhand's agro-ecology.

Across India, agri incubation ecosystems have shown tangible success when embedded with grassroots realities and strong institutional partnerships. By localizing such models in Uttarakhand through Agri Business Hubs, entrepreneurship can be democratized and made accessible to rural youth, women self-help groups, and farmer collectives. This would also foster rural job creation, stem outmigration, and build resilience in the agrarian economy.

### **3. Products and Applications**

The Agri Business Hub will not produce goods directly, but will catalyze the creation and growth of a range of agri-based products and services. These include processed foods like jams, juices, pickles, dehydrated vegetables, local grains-based snacks, traditional herbs, and organic condiments. The Hub will also support ventures in input innovation—organic fertilizers, seed banks, bio-pesticides—as well as services such as cold chain logistics, packaging design, branding, and digital agri marketing.

By incubating ideas, the hub will generate customized business solutions such as region-specific cropping patterns, soil health management, farm mechanization for small holdings, and low-cost processing solutions. Entrepreneurs will be trained and assisted in establishing enterprises that produce farm-level technologies, agri-tourism packages, and direct-to-consumer platforms leveraging digital tools.

Applications of the Agri Business Hub extend to the entire agri value chain—from pre-harvest advisory to post-harvest value addition and market access. Enterprises emerging from the hub will cater not only to local consumers but also to urban niche markets and international buyers seeking clean-label, organic, and traditional Himalayan products.

## **4. Desired Qualifications**

To participate in or benefit from the Agri Business Entrepreneurship Hub, the ideal candidate would be a graduate or diploma holder in agriculture, horticulture, food technology, rural management, or business administration. However, a flexible entry criterion will be adopted to include committed rural youth, experienced farmers, women SHG members, and traditional knowledge holders with entrepreneurial drive.

Basic digital literacy, reading and writing proficiency in Hindi or English, and a demonstrated interest in starting an enterprise will be considered favorable. The hub will organize pre-incubation awareness camps and idea validation sessions to help individuals formalize their concepts and qualify for the program.

Collaborations will also be formed with State Agriculture Universities, KVKs, and ITIs to identify and nurture promising candidates through structured skilling and entrepreneurial capacity-building programs. Customized training modules will ensure inclusivity and practical exposure, irrespective of academic background.

## **5. Business Outlook and Trend**

The agri entrepreneurship ecosystem in India is witnessing exponential growth, driven by a rising demand for traceable, nutritious, and region-specific foods. Digitization, improved logistics, and increased FPO formation have further improved the business outlook. In Uttarakhand, growing urban markets for local produce, tourism-linked farm products, and climate-conscious consumers are aligning with this trend.

Additionally, the central and state governments are promoting rural innovation through Startup India, Agri Infrastructure Fund, and PMFME. These schemes offer fiscal incentives, credit support, and technical guidance that can be effectively routed through hubs. As India moves toward becoming a food processing powerhouse, localized hubs will anchor regional entrepreneurship growth.

The trend is also shifting towards socially and environmentally conscious agri-businesses. Impact investors and CSR funders are increasingly looking to support ventures with

sustainability and community development goals. The Agri Hub will position itself at this intersection of economic, social, and environmental impact.

## **6. Market Potential and Market Issues**

The market potential for agri-based entrepreneurship in Uttarakhand is significant, especially in sectors such as organic farming, millet-based products, herbal wellness, traditional processed foods, and eco-packaging. With rising consumer interest in "local for vocal" and "clean eating", entrepreneurs from the Hub can carve unique value niches both in domestic and international markets.

However, market access remains a critical challenge due to weak aggregation, poor branding, inconsistent quality, and limited distribution networks. The Hub will address these by providing support in packaging design, e-commerce onboarding, participation in expos, and forging institutional buyers like hotels, restaurants, and retail chains.

Another major issue is price volatility and supply chain inefficiency. Through business mentoring, aggregation models like cooperatives, and logistics solutions, the hub will de-risk market entry and enable entrepreneurs to access stable, higher-value markets.

## **7. Raw Material and Infrastructure**

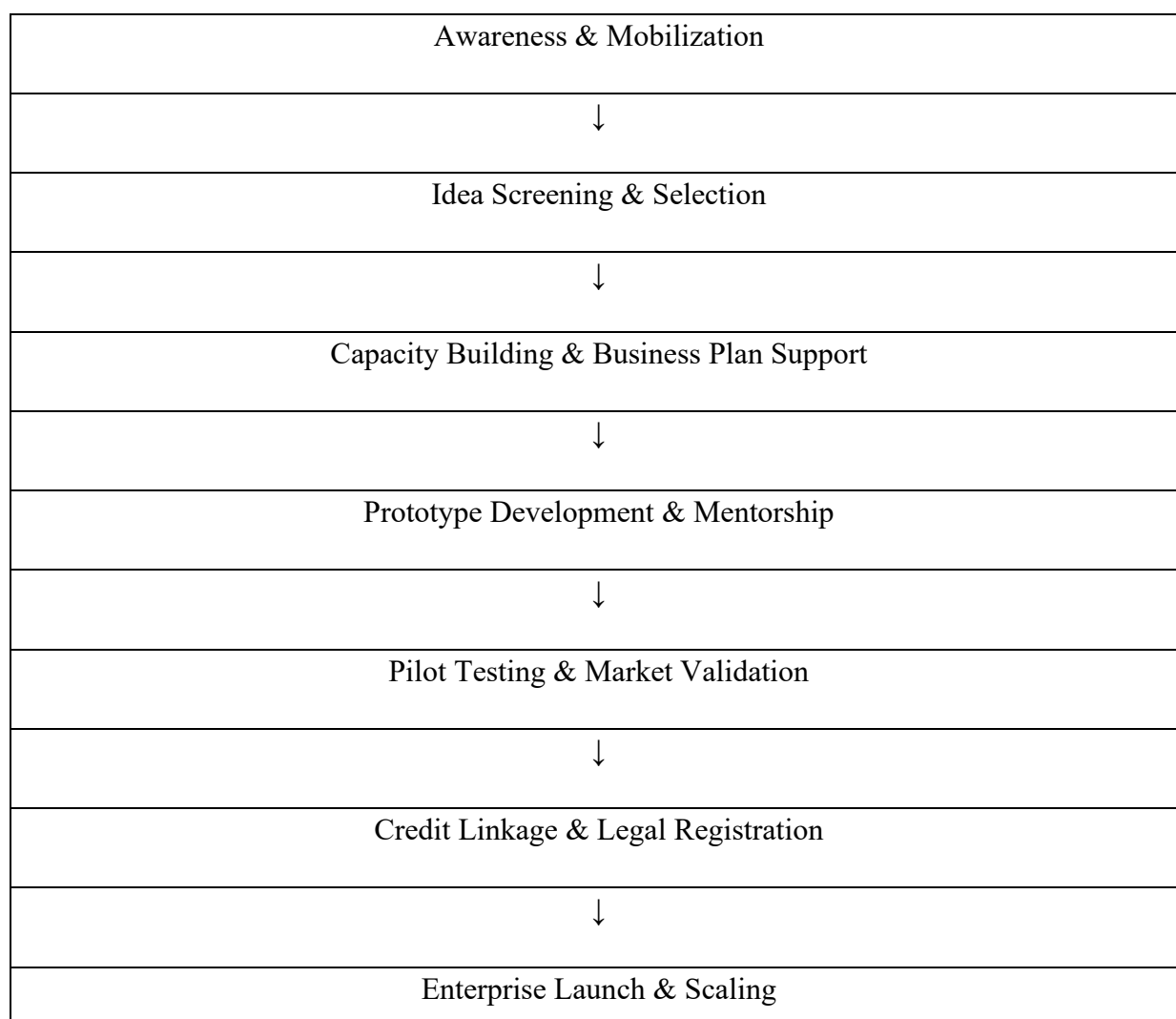
Since the Hub is focused on agribusiness incubation rather than manufacturing, its primary raw material is knowledge, skill, and support infrastructure. However, supported ventures will require access to local produce like fruits, vegetables, millets, pulses, and herbs sourced from local farmers or FPOs.

The Hub will need office space, training rooms, co-working space, cold storage units, demonstration plots, processing and packaging units, and IT infrastructure. A mini food processing lab with basic machinery, testing equipment, and seed storage facilities will also be integrated.

Connectivity with nearby farms, access to electricity, water, and internet are essential. Partnerships will be created with local panchayats, agriculture universities, and government departments for land, utilities, and technology support.

## 8. Operational Flow

The Agri Business Hub will follow a structured incubation cycle starting from outreach and idea mobilization to mentoring and enterprise launch. The process involves multiple stages—awareness generation, idea screening, training, prototype testing, financial linkages, and scaling.



This model ensures a full-stack entrepreneurial journey—from grassroots innovation to sustainable enterprise development. Each stage will be closely monitored by a core incubation team comprising technical experts, business mentors, and government liaisons.

## 9. Target Beneficiaries

The primary beneficiaries of the Agri Business Hub will be rural youth (18–35 years), women self-help groups, marginal and smallholder farmers, returnee migrants, and students from

agriculture-related disciplines. Special focus will be given to SC/ST entrepreneurs and those from aspirational districts.

Secondary beneficiaries include farmer producer organizations (FPOs), panchayat-level entrepreneurs, traditional healers, and food artisans. Each cohort will be curated based on thematic focus—millets, herbal value chains, processed foods, or agri-tourism.

The hub also aims to develop a pool of resource persons—rural business coaches, retired experts, and progressive farmers—who can handhold enterprises post-incubation.

## **10. Suitable Locations**

Ideal locations for setting up such hubs include Dehradun, Almora, Haldwani, Pithoragarh, Rudraprayag, and Bageshwar. These areas offer a combination of access to agricultural research institutions, strong farming communities, and market linkages.

Other criteria for site selection include availability of land, good road connectivity, community willingness, and presence of active FPOs or SHGs. The final selection will be based on viability assessment and convergence with government schemes.

The presence of higher education institutions such as GB Pant University, HNB Garhwal University, and horticultural research centers also favors these locations, enabling academic-industry partnership models

## **11. Manpower Requirement**

A professionally managed Agri Business Hub will require a skilled and semi-skilled team to handle incubation, training, administration, and support services. The team structure will be lean but competent, ensuring seamless execution of programs and individual enterprise support.

Key personnel will include a Hub Manager, Business Development Executive, Technical Trainers (in agriculture, food processing, and marketing), Accounts and MIS staff, Office Assistant, and support staff for maintenance and operations. Domain experts will be brought in on a consulting basis for specialized training sessions and enterprise evaluations.

The Hub will also collaborate with volunteers, interns from agricultural colleges, and retired professionals for extended mentoring. Over time, local resource persons will be trained to ensure the sustainability and decentralization of hub activities across satellite centers.

**Table: Estimated Manpower Requirement**

| Position                         | Number of Personnel | Qualification                           | Monthly Salary (INR) |
|----------------------------------|---------------------|---|----------------------|
| Hub Manager                      | 1                   | MBA (Agri Business) / M.Sc. Agriculture | 45,000               |
| Technical Trainers (Agri + Food) | 2                   | B.Sc./M.Sc. Agriculture or Food Tech    | 35,000 each          |
| Business Development Executive   | 1                   | MBA / Rural Management                  | 30,000               |
| Accounts and MIS Officer         | 1                   | B.Com / M.Com with Tally                | 25,000               |
| Office Assistant                 | 1                   | Graduate                                | 15,000               |
| Support & Maintenance Staff      | 2                   | NA (Skilled workers)                    | 12,000 each          |

## 12. Implementation Schedule

The project will be implemented in a phased manner over a 12-month timeline to ensure quality and stakeholder buy-in. The phases include pre-implementation planning, infrastructure development, recruitment, training module development, partnerships, and incubation launch.

The first quarter will focus on land finalization, DPR approval, and administrative approvals. By Q2, civil work, procurement of machinery, and hiring will be completed. Training and curriculum development will happen in parallel. By Q3, operations, outreach, and first incubation cohort will begin. By Q4, full-scale incubation, enterprise launch, and evaluation systems will be operational.

This structured approach will allow course correction at each stage and ensure stakeholder alignment, particularly with government and private partners.

**Table: Implementation Timeline**

| Activity                              | Timeline    |
|---------------------------------------|-------------|
| Land finalization and DPR preparation | Month 1-2   |
| Civil construction and infra setup    | Month 3-6   |
| Recruitment and HR setup              | Month 5-6   |
| Training and curriculum development   | Month 6-7   |
| Equipment procurement and setup       | Month 6-8   |
| Outreach and cohort selection         | Month 7-9   |
| First incubation cycle                | Month 9-12  |
| Launch of enterprise units            | Month 11-12 |

### 13. Estimated Project Cost

The estimated project cost includes infrastructure, equipment, personnel, training programs, and operational reserves. Capital expenditure will be required in the initial year, while recurring expenditure will cover staff salaries, utilities, and program delivery costs.

**Table: Estimated Project Cost (INR Lakhs)**

| Particulars                             | Cost (INR in Lakhs) |
|---|---------------------|
| Land Development and Civil Construction | 60.00               |
| Training Hall, Co-working, Admin Office | 20.00               |
| Machinery and Equipment                 | 30.00               |
| IT and Office Infrastructure            | 10.00               |
| Working Capital (Year 1)                | 25.00               |
| Manpower and HR                         | 24.00               |
| Program Costs (Training/Workshops)      | 15.00               |



| Particulars            | Cost (INR in Lakhs) |
|------------------------|---------------------|
| Marketing and Outreach | 6.00                |
| Contingency (5%)       | 9.00                |
| <b>Total</b>           | <b>199.00 Lakhs</b> |

## 14. Means of Finance

The hub will be financed through a combination of government grants, institutional funding, private CSR contributions, and minimal entrepreneur co-investment. Government schemes like RKVY-RAFTAAR, Startup India Seed Fund, and State Rural Livelihood Missions will be tapped.

Additional funding can be accessed from NABARD, SIDBI, and DST incubation support. CSR and philanthropic partners can support training and infrastructure development. A small fee-based model will also be integrated post Year 1 to ensure partial cost recovery.

**Table: Means of Finance**

| Source                               | Amount (INR in Lakhs) |
|--------------------------------------|-----------------------|
| State Government (DUY or Agri Dept)  | 100.00                |
| Central Government Grants (RKVY etc) | 50.00                 |
| CSR / Institutional Partners         | 30.00                 |
| Entrepreneur Contribution            | 9.00                  |
| <b>Total</b>                         | <b>199.00 Lakhs</b>   |

## 15. Revenue Streams

The Hub's revenue will be generated through a mix of incubation services, product commercialization, and training programs. Once matured, the hub will earn revenue by charging nominal fees for incubation, consulting services to FPOs, co-working rentals, and royalties from products launched via the hub.

Agri training programs, B2B buyer-seller meets, rural enterprise fairs, and certifications (such as FSSAI, organic, GI tagging) will also be monetized. Partnerships with online platforms for digital sales support will create another revenue line through commission models.

Such diversified revenue sources will help the hub transition from grant-based dependency to self-sustained operations over a 3–5 year horizon.

## 16. Profitability Streams

Though not-for-profit in design, the hub will operate on a sustainability model ensuring cost recovery and reinvestment into programs. The profitability will emerge from scaling successful incubated startups that provide either equity return or royalty back to the hub.

Profitable income-generating verticals will include food testing and processing labs, customized packaging services, B2B linkages for processed food startups, and hosting incubation for other district-level projects under government or private banner.

The real profitability, however, will be in multiplier impacts—creating rural jobs, increasing farmer incomes, and reducing input/output leakages—thus enhancing the economic ecosystem.

## 17. Break Even Analysis

The Agri Business Hub is expected to break even within 4 years based on projected operational revenues, grants, and fee-based services. This assumes an increasing number of incubated ventures and gradual monetization of services.

Break-even will depend on program efficiency, uptake by entrepreneurs, and effective market linkages. A buffer of 18–24 months will be maintained for working capital and donor fund dependence will be minimized beyond Year 3.

**Table: Break-Even Projection**

| Year | Total Revenue (INR Lakhs) | Operational Cost (INR Lakhs) | Surplus / Deficit |
|------|---------------------------|------------------------------|-------------------|
| 1    | 20.00                     | 50.00                        | -30.00            |
| 2    | 45.00                     | 60.00                        | -15.00            |

| Year | Total Revenue (INR Lakhs) | Operational Cost (INR Lakhs) | Surplus / Deficit |
|------|---------------------------|------------------------------|-------------------|
| 3    | 70.00                     | 65.00                        | +5.00             |
| 4    | 95.00                     | 70.00                        | +25.00            |

## 18. Marketing Strategies

Marketing efforts will focus on building the Hub's identity as a credible agri incubation platform. Branding materials, social media presence, village-level outreach, and partnerships with panchayats, SHGs, and colleges will be employed.

Digital storytelling will be used to showcase successful entrepreneurs from the hub. Participation in state expos, agri summits, and tie-ups with online platforms will also enhance market visibility.

A dedicated marketing executive will be recruited to manage outreach and digital branding. Promotional materials will be developed in local languages for inclusivity and trust-building in rural communities.

## 19. Machinery Required and Vendors in Uttarakhand

Basic machinery will be procured for value-added product development demonstrations and shared use. These machines will include food dehydrators, pulping machines, packaging units, grinders, and sealing machines.

**Table: Key Machinery and Vendors**

| Machinery                   | Quantity | Vendor in Uttarakhand             | Approx. Cost (INR) |
|-----------------------------|----------|-----------------------------------|--------------------|
| Food Dehydrator             | 2        | Himalayan Agro Machines, Dehradun | 2.5 lakhs each     |
| Pulping and Juicing Machine | 1        | FreshTek Systems, Haldwani        | 3.5 lakhs          |

| <b>Machinery</b>           | <b>Quantity</b> | <b>Vendor in Uttarakhand</b>  | <b>Approx. Cost (INR)</b> |
|----------------------------|-----------------|-------------------------------|---------------------------|
| Vacuum Sealer & Packager   | 2               | TechSeal Equipments, Rudrapur | 1.2 lakhs each            |
| Millet Flour Grinder       | 1               | Krishna AgroTech, Rishikesh   | 1.8 lakhs                 |
| Weighing and Labeling Unit | 1               | PackMe Solutions, Haridwar    | 1.5 lakhs                 |
| FSSAI Testing Kit (Basic)  | 1               | Swastik Labs, Dehradun        | 1.2 lakhs                 |

## 20. Environmental Benefits

The hub will promote sustainable farming and value chains with low carbon footprint. Through organic practices, waste-to-wealth models, and low-energy technologies, the enterprises will align with climate-positive pathways.

Entrepreneurs will be trained in agroecological principles, biodegradable packaging, rainwater harvesting, and reduced chemical usage. Soil health cards, composting units, and natural pest control practices will be promoted.

Waste from food processing units will be used to create compost or bio-enzymes, ensuring zero-waste systems. The cumulative effect will lead to improved biodiversity, reduced agrochemical runoff, and regenerative agricultural practices.

## 21. Future Opportunities

Once established, the hub can scale into a state-wide incubation network with satellite centers in each district. Sector-specific clusters such as spice processing, seed banks, organic input units, and digital agri-tech startups can be incubated in future phases.

Partnerships with e-commerce platforms, FPO federations, and agro-export zones will provide global linkages. The hub may also evolve into a certification and R&D center for indigenous and climate-resilient agri innovations from Uttarakhand.

With rising global interest in Himalayan products, the hub can eventually position Uttarakhand as a premium origin for authentic, sustainable, and traceable agri-value chains.

### **Disclaimer**

Only a few machine manufacturers are mentioned in the profile, although many machine manufacturers are available in the market. The addresses given for machinery manufacturers have been taken from reliable sources, to the best of knowledge and contacts. However, no responsibility is admitted, in case any inadvertent error or incorrectness is noticed therein. Further the same have been given by way of information only and do not imply any recommendation.